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The Company uses carpet areas as per RERA in its customer communication. However, the data in saleable area terms has been referred in this Presentation, to enable continuity of information to investors and shall not be construed to be of any relevance to home buyers / customers. The information given in this Presentation does not purport or tantamount to any disclosure under RERA and should not be construed to be or constitute advertisements, solicitations, marketing, offer for sale, invitation to offer, invitation to acquire including within the purview of RERA.

The operating numbers mentioned in the Presentation are for the Company and its subsidiaries / joint ventures / associates engaged in the real estate business (mainly MLDL, MHPL, MBDL, MHDL, MWCDL, MWCJL, MIPCL & MIPPL).



MLDL AT A GLANCE

Residential Business

50+ projects since1996 (37.95 msft); 18K satisfied customers

Strategic partnerships with Actis and HDFC Capital

CDP A rating; Industry-first 3 Net zero projects

Mahindra LIFESPACES

Rs 9,245 Cr

Market Cap as on 30th June'24

IC&IC Business

Industrial Developer since 1994 (2 World Cities, 3 Industrial parks)

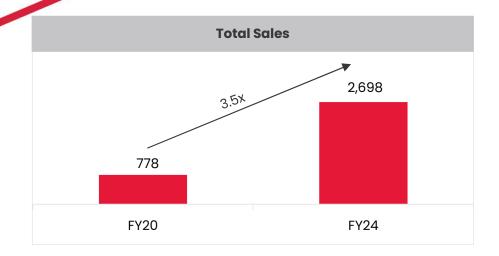
Strategic partnerships with TIIDCO, RIICO, IFC, Sumitomo

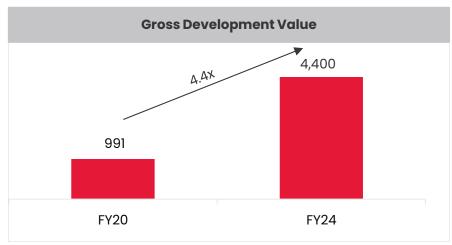
246 clients from 15+ countries

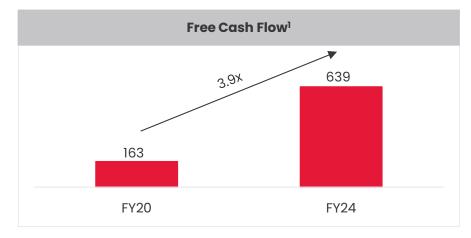
mahindra LIFESPACES

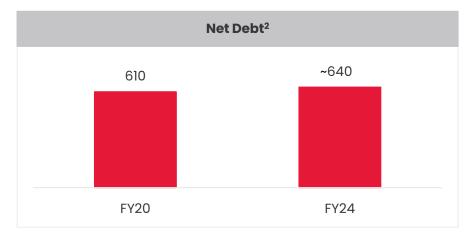
OUR JOURNEY SO FAR





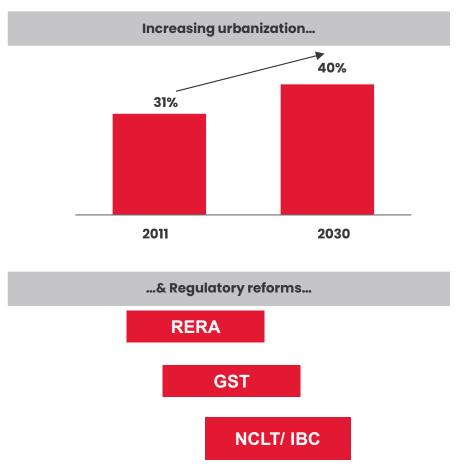


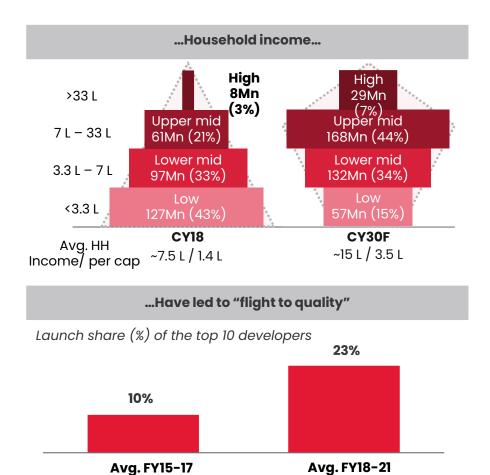




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KEY INDUSTRY DRIVERS



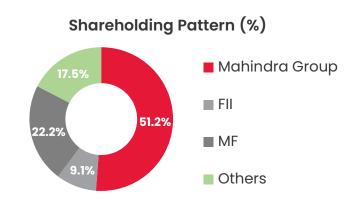


Source: Industry research

STOCK PERFORMANCE AND DRIVERS

Stock generated 70% CAGR over the past 4 years





Key Drivers

Scale-up in business development and pre-sales

Unique IC&IC business

Strong operating cash flows

Strong capabilities across value chain

Best-in-class talent

Key Institutional Investors

Top Flls

Vanguard Group

Goldman Sachs

Blackrock

Dimensional Holdings

Top MFs

Kotak Mahindra AMC

HSBC Holdings

SBI Funds Management

ICICI Prudential AMC

Nippon Life India AMC

ACCOLADES

We have been recognized in many areas i.e., Home-Buying Experience, and Technology-led Campaigns

Accolades

ET Brand Equity - Brand Disruption Awards' 24 (For India's 1st home-buying experience on the Metaverse launched via a Scannable QR Code)

- Gold for Best Use of Experiential Mahindra Citadel
- Silver for Marketing in the Real Estate category Mahindra Citadel
- Bronze in Customer Experience/Customer-Centric Campaign category Mahindra Citadel
- Bronze in Technology-Driven Campaign category Mahindra Citadel

ET Kaleido Awards 2024 (For India's 1st home-buying experience on the Metaverse launched via a Scannable QR Code)

• Silver in Best Tech Enabled Campaign – Mahindra Citadel

The Drum Awards for Marketing APAC (For India's 1st home-buying experience on the Metaverse launched via a Scannable QR Code)

• Bronze in Inspiring Example of Tech Innovation – Mahindra Citadel

14th edition of IPRCC Award 2024 (For India's 1st home-buying experience on the Metaverse launched via a Scannable QR Code)

• Bronze for Marketing in Real-Estate Category – Mahindra Citadel

Sustainability Achievements

Carbon Disclosure Project 2023

- Mahindra Lifespaces Developers Limited (Only Indian RE Company)
 - 'A' leadership rating Climate Change
 - 'A-' leadership level Water Security
 - 'A' rating (4th year) Supplier Engagement Leader

Sustainability Performance Champion

14th edition of Corporate Governance & Sustainability Vision Awards – 2024 by Indian Chamber of Commerce

Mahindra Lifespace Developers Limited

'Platinum' rating under IGBC Green Townships Rating

Mahindra World City, Chennai (Stage-II certification)

Carbon Masters Award by ISHRAE Pune Chapter

Mahindra Lifespaces Developers Limited

GROWTH STRATEGY

Bold ambition

Drive profitable growth to 8K - 10K Cr sales by 2028 Leader in customer centricity

Well-engineered portfolio choices

Clearly articulate "where to play" choices capturing -Geography, Customer segments, Products, Project size, Deal types

Best-in-class customer centricity

Provide premium customer experience through industry leading themes, superior designs, supported by sustainability and technology solutions

IC&IC value maximization and pivot

Be the preferred destination for establishing industrial footprint under PLI and China+1 themes. Accelerate monetization across industrial parks, offering plotted, plug & play and BTS options built on sustainable best in class infrastructure Robust acquisition engine

Systematically scale up GDV pipeline and blockbuster launches; Build a strong BD and approvals engine to ensure value lock-in at design / launch stage

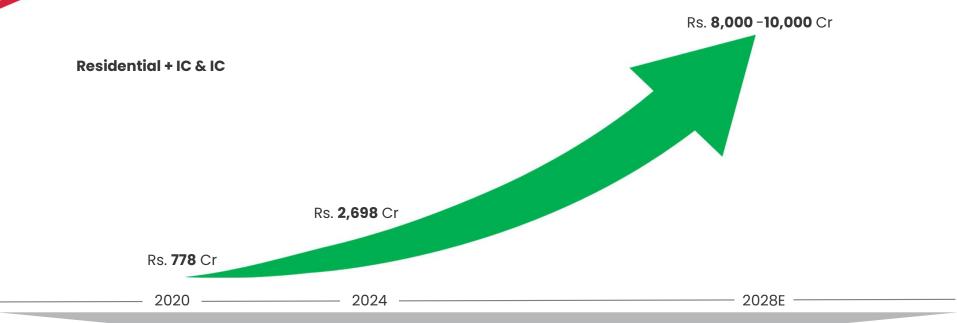
Excellence in delivery and cost

Deliver on timelines ("Indigo of Real Estate") and target costs to help realize superior IRRs across portfolio; "First-time-right" approach to construction through credible contractors

Future-proof MLife

Build scalable, agile org model. Establish strategic funding partnerships. Leverage new technologies and practices across the value chain

OUR GROWTH ASPIRATION: Rs 8 - 10K Cr

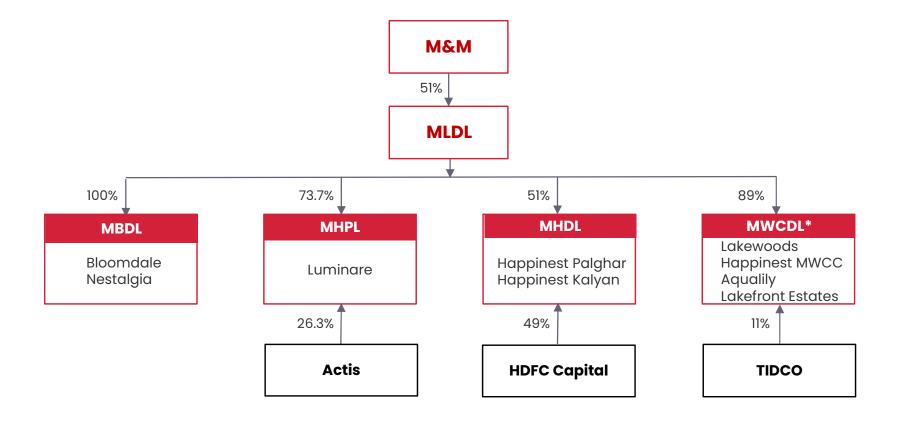


KEY PRIORITIES

	Residential			IC & IC	
Rs 45000 Cr (~\$5.4bn) of cumulative GDV	"WOW" customer experience	Planned funding of Rs 7000 Cr (\$800mm); 50% internal	Accelerated leasing	Unlocking value from Ahmedabad & Pune	BTS scale-up

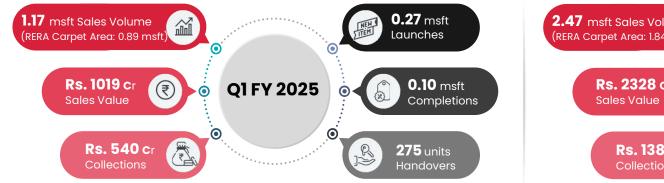


RESIDENTIAL - STRUCTURE OVERVIEW



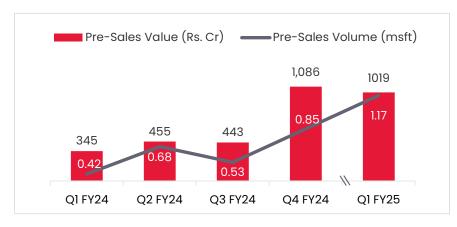
RESIDENTIAL – Q1FY25 OPERATIONAL HIGHLIGHTS

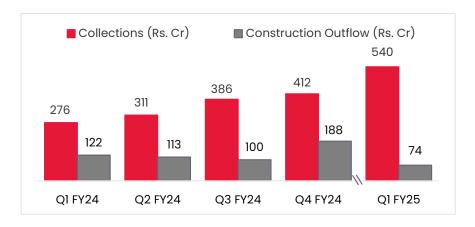
Gross development value additions: Rs. 1,400 crore society development in Sai Baba Nagar, Borivali (5 societies), our third such project in Mumbai

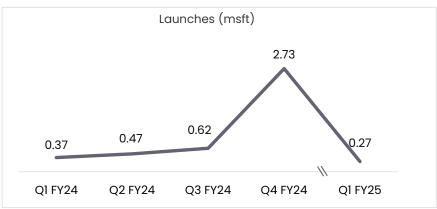


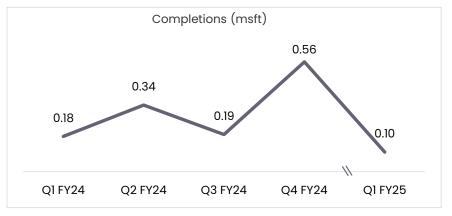


RESIDENTIAL - QUARTERLY TREND









RESIDENTIAL - SCALE OF OPERATIONS

MLDL is pioneering development of green homes and thoughtfully designed living spaces

Total Development Footprint

Completed Development

Ongoing and New Projects

Premium Residential

32.23 msft

19.20 msft

13.03 msft

Value Homes

5.72 msft

2.04 msft

3.68 msft

Total

37.95 msft

21.24 msft

16.71 msft

RESIDENTIAL - PREMIUM PORTFOLIO

Ongoing Projects:

City / Location	Project Name	Completed Development	Ongoing Development (A)	Area Sold	Sales Value (Rs. Cr)	Completion %	Future Development (B)	Total Development (A+B)
	Vista	_	0.79	0.70	1030	34%	0.89	1.68
NANAD.	Vicino	0.18	0.09	0.09	161	93%	0.00	0.09
MMR	Alcove #	-	0.39	0.26	376	47%	0.00	0.39
	Meridian	-	0.18	0.14	29	86%	0.00	0.18
	Nestalgia	-	0.52	0.33	255	44%	0.02	0.54
Pune	Codename Crown	-	0.86	0.35	273	22%	0.67	1.53
	Citadel	-	1.18	0.74	591	17%	1.42	2.60
NCR	Luminare #	0.77	0.44	0.44	691	80%	-	0.44
Popaduru	Eden Kanakpura	-	0.80	0.80	623	45%	-	0.80
Bengaluru	Zen	-	0.48	0.39	401	26%	-	0.48
	Lakewoods	0.28	0.19	0.05	28	47%	0.43	0.62
Channai	Lakefront Estates	0.37	-	-	-	-	0.05	0.05
Chennai	Aqualliy 2D	-	-	-	-	-	0.07	0.07
	Green Estates	-	0.60	0.14	50	51%	0.13	0.73
Total ongoir	ng development (1)	1.60	6.53	4.43	4508	40%	3.67	10.20

New Projects:

City / Location	Project Name	Future Development
	New project (Borivali W)	0.66
MMR	New project (Malad W)	0.45
	New project (Santacruz W)	0.15
Dan a altimit	New project (Bengaluru 1)	1.36
Bengaluru	New project (Bengaluru 2)	0.21
	Total New projects (2)	2.83
	Total ongoing + new projects (1+2)	13.03

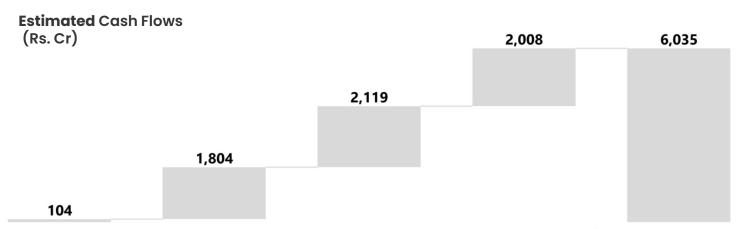
Note: Above figures are based on saleable area (msft), unless specified & includes JD partner's share wherever applicable. | #Project under Joint Development (JD). Future development is subject to change

RESIDENTIAL – VALUE HOMES PORTFOLIO

Ongoing Projects:

City / Location	Project Name	Completed Development	Ongoing Development (A)	Area Sold	Sales Value (Rs. Cr)	Completion %	Future Development (B)	Total Development (A+B)
	Happinest Palghar2 Ph2	_	0.36	0.16	57	44%	-	0.36
MMR	Happinest Kalyan1	0.34	0.50	0.46	261	87%	-	0.50
	Happinest Kalyan2	-	0.68	0.44	226	36%	0.53	1.21
Pune	Happinest Tathawade	-	1.20	0.85	562	48%	-	1.20
Chennai	Happinest MWCC	-	0.41	0.32	137	54%		0.41
	TOTAL	0.34	3.15	2.24	1242	52%	0.53 l	3.68 l

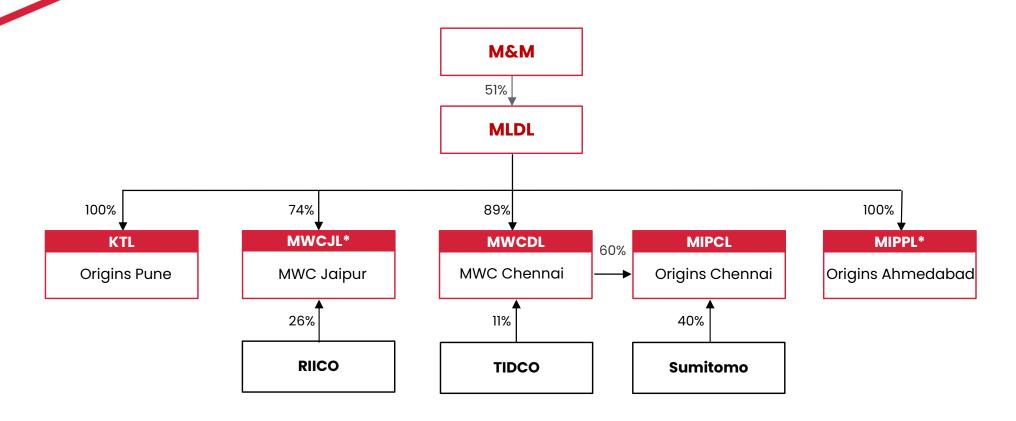
RESIDENTIAL - SUSTAINABLE FUTURE CASH FLOWS



	Ready to move Inventory	Ongoing Projects	Future Phases	New Projects	Estimated Cashflow
Sold Units / Estimated Sales^	104	8,128	4,513	4,913	17,657
(-) Amount already collected	-	(2,613)	-	-	(2613)
(-) Estimated Construction Cost#	-	(3,711)	(2,394)	(2,905)	(9010)
Net amount to be collected	104	1,804	2,119	2,008	6035



IC & IC - STRUCTURE OVERVIEW



IC & IC - OPERATIONAL

Q1 FY2025

18.8 acres leased to 7 customers for Rs. 76.1* Cr.

- MWC Jaipur: Leased 13.2 acres to 6 customers for Rs. 49.3 Cr
- MWC Chennai: Leased 5.6 acres to 1 customer for Rs. 26.8* Cr

FY2024

119.4 acres leased to 21 customers for Rs. 369.6* Cr.

- MWC Jaipur: Leased 76.1 acres to 11 customers for Rs. 233.5* Cr
- Origins Chennai: Leased 29.2 acres to 5 customers for Rs. 90.5 Cr
- **MWC Chennai:** Leased/sold 14.1 acres to 5 customers for Rs. 45.6 Cr

IC & IC - SCALE OF OPERATIONS

Pioneer in this business with pan India presence across Golden Quadrilateral and Delhi-Mumbai Industrial Corridor

Integrated Cities

		MWC Chennai	MWC Jaipur
&	Distance to City	60 Km	20 Km
	Partnership	TIDCO	RIICO
ď	Gross Area	1524 Acres	2946 Acres

Industrial Clusters

	Origins Chennai	Origins Ahmedabad
Distance to City	35 Km	75 Km
Partnership	Sumitomo	IFC
☑ Gross Area	307 Acres	340 Acres







Hassle free Transaction



Sustainable and smart Solutions



Partnership with Government



Access to Skilled workforce



Existing ecosystem of Customers and Suppliers



Business Support Services

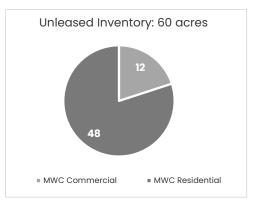


Co-located residential spaces with social Infrastructure

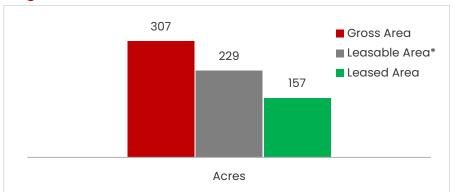
IC & IC - LEASED AREA

MWC, Chennai



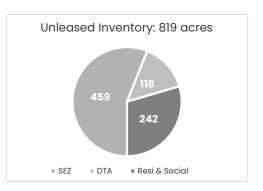


Origins, Chennai

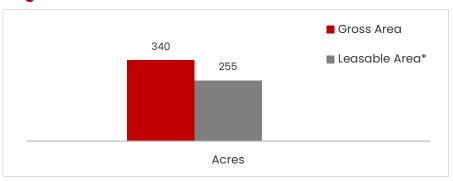


MWC, Jaipur





Origins, Ahmedabad

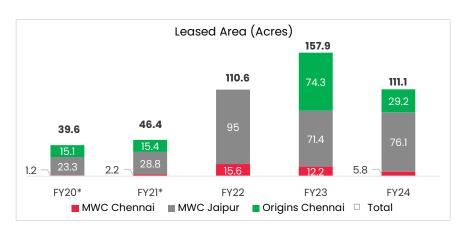


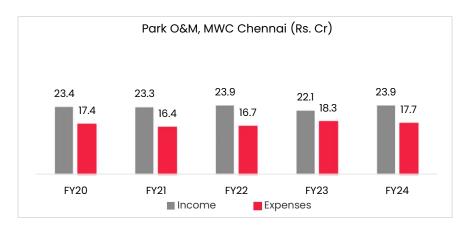
Origins Pune (Bhor) is forthcoming with gross planned area of ~500 acres; currently in land acquisition stage.

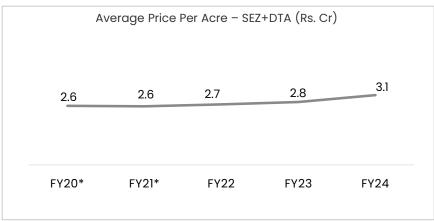
Note: * Leasable / Saleable area is based on management estimates and includes commercial & residential area wherever applicable.

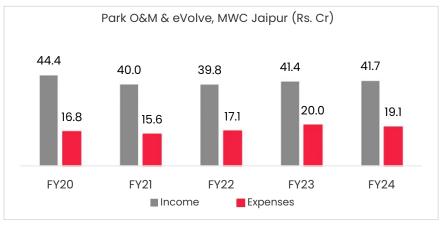
malnindra LIFESPACES

IC & IC - KEY METRICS









IC & IC - MARQUEE CLIENTELE

MWC Chennai

88 customers (63 operational)























Origins Chennai 15 customers (3 operational)





















MWC Jaipur

143 customers (84 operational)





















Origins Ahmedabad







LAND INVENTORY - ASSETS WITH DEEP VALUE

Land Name	Location	Gross Area (acres)	Development Plan #
Thane (Ghodbundar Road)	MMR	68	Land conveyance completed. Planned as mixed-use development.
Murud, Raigad	MMR	1,291	Under study & evaluation stage.
OP (Origins Pune)	Pune	500*	Planned to be developed as Origins, Pune. Under land aggregation stage to ensure contiguity.
OBL (Outside Boundary Land – MWC Chennai)	Chennai	50	Planned as land sale.
OC2 (Origins Chennai 2)	Chennai	237	Under land aggregation stage to ensure contiguity.
Total		2,146	



FINANCIAL - HIGHLIGHTS

(Rs. Cr, unless specified)

Key Performance Metrics	Q1 FY25	Q4 FY24	Q1 FY24	FY24
Sales - Residential	1019	1086	345	2328
Leasing Revenues - IC & IC	76	99	14	370
Total Sales	1095	1185	359	2698
GDV	1400	2040	832	4400
Collections - Residential	540	412	276	1385
Free Cash Flow ¹	287	256	131	639
Net Debt (Full Consol) ²	398	639	211	639
Net Debt to Equity Ratio (Full Consol) ²	0.21	0.34	0.12	0.34
Cost of Debt	8.6%	8.6%	8.1%	8.6%

FINANCIALS - CONSOLIDATED PROFIT & LOSS A/C

(Rs. Cr, unless specified)

Particulars		Quarter ended		Year ended
raiticulais	Q1 FY25	Q4 FY24	Q1 FY24	FY24
Operating Income	188	14	98	212
Other Income	19	40	12	67
Total Income	207	55	110	279
Cost of Projects	169	13	96	190
Operating Expenses	4	0	1	2
Employee Costs	28	18	21	84
Interest & Finance Charges	6	3	4	7
Depreciation	4	4	3	14
Other Expenditure	28	37	23	108
Total Expenses	240	75	148	405
Share in Net Proft of JV & Associates	37	79	25	179
Profit/(Loss) Before Tax	3	59	(14)	54
Exceptional Item	-	_	-	-
Tax	(10)	(13)	(9)	(44)
Profit/(Loss) After Tax	13	71	(4)	98
Less Minority Interest	0	(0)	0	0
Consolidated Net Profit/(Loss)	13	72	(4)	98

FINANCIALS - CONSOLIDATED BALANCE SHEET

EQUITY & LIABILITIES	Q1 FY25	FY24
Equity Share Capital Other Equity	155 1,731	155 1,718
Net Worth Non-Controlling Interest	1,887 0	1,873 0
Financial Liabilities (i) Borrowings (ii) Lease Liabilities (iii) Other Financial Liabilities Provisions	648 4 2 8	648 3 2 6
Non-Current Liabilities	661	659
Financial Liabilities (i) Borrowings (ii) Lease Liabilities (iii) Trade Payables (iv) Other Financial Liabilities Other Current Liabilities Provisions Current Tax Liabilities (Net)	207 1 171 365 1,802 9 15	225 1 195 375 1,611 9 15
Current Liabilities	2,569	2,431
TOTAL	5,118	4,963

	(Rs. Cr, un	less specified)
ASSETS	Q1 FY25	FY24
Property, Plant and Equipment	21	20
Right of Use Assets	5	4
Capital Work-In-Progress	1	5
Investment Property	-	-
Goodwill and Other Intangible Assets	1	1
Financial Assets		
(i) Investments	866	827
(ii) Trade Receivables	-	-
(iii) Loans	8	6
(iv) Other Financial Assets	14	14
Deferred Tax Assets (Net)	116	106
Other Non-Current Tax Assets	72	69
Non-Current Assets	1,105	1,053
Inventories	3,330	3,378
Financial Assets		
(i) Investments	163	86
(ii) Trade Receivables	146	107
(iii) Cash and Cash Equivalents	104	91
(iv) Bank Balances other than (iii) above	18	16
(v) Loans	31	31
(vi) Other Financial Assets	16	12
Other Current Assets	184	164
Current Assets	3,993	3,885
Non-current Assets classified as held for sale	20	25
TOTAL	5,118	4,963

FINANCIALS - SEGMENT PERFORMANCE

(Rs. cr, unless specified)

SEGMENT RESULTS – Q1 FY25	Residential	IC&IC
Area Sold (msft) / Land Leased (acres)	1.17 msft	18.8 acres
	200	-
Income from Operations	227	97
Other Income	25	4
Total Income	252	101
Cost of Sales	198	34
Other Operating Expenses	57	8
Interest and Depreciation	13	12
Exception Item - Gain / (Loss)	0	0
Provision for Tax	-7	13
Minority Interest	4	8
PAT (after Non-Controlling Interest)	-13	26
Balance Sheet:		
Net worth \$	1336	1062
Net Debt #	384	15
Net Debt to Equity Ratio	0.29	0.01

Note: Above details are provided for better understanding of the performance of Residential & Industrial business of the Company and are not prepared in accordance with any Accounting Standards. The financial figures are not prepared or reviewed by independent auditor. Due care has been taken in compilation of the same by Management. All figures above are in Rs. cr, unless specified # Debt represents funding from Banks / FI's / Third Parties. Any contribution made by promoters / strategic partners is excluded. \$ Net-worth in each segment has been adjusted by including the contribution made by promoter/ strategic partners.



MLDL LEADERSHIP | DIRECTORS



Mr. Ameet Hariani Chairman and Non-Executive, Independent Director

- Holds master's degree in Law from the Mumbai University
- Member of Bombay Incorporated Law Society, Law Society of England & Wales; Law Society of Singapore; Bar Council of Maharashtra; Bombay Bar Association
- Holds Independent, Non-Executive Director positions in other listed and unlisted companies.



Dr. Anish ShahNon-Executive,
Non-Independent Director

- Ph.D. Carnegie Mellon's Tepper Business School, Masters degree from Carnegie Mellon and MBA - IIM-Ahmedabad
- · Managing Director and CEO, Mahindra & Mahindra Ltd.
- Former President and Chief Executive Officer of GE Capital India.



Mr. Amit Kumar Sinha Managing Director & Chief Executive Officer

- Dual MBA (Finance and Strategy) from The Wharton School, University of Pennsylvania
- BE (Electrical and Electronics) from the Birla Institute of Technology, Ranchi
- Former President, Group Strategy Office, Mahindra and Mahindra
- Former Senior Partner and Director with Bain & Company.



Ms. Amrita Chowdhury
Non-Executive,
Independent Director

- B.Tech. IIT Kanpur, MS-UC Berkeley, MBA-Carnegie Mellon-Tepper Business School
- Director of Gaia, an Urban Tech firm providing insights-as-a-service for Smart Sites and Smart Cities
- Holds 7 US patents for semi-conductor manufacturing. Author of two books.



Mr. Anuj Puri Non-Executive, Independent Director

- Chartered Accountant and Fellow of the Royal Institution of Chartered Surveyors,

 III
- Chairman and Founder of ANAROCK.
- 'Awarded as 'Most Promising Business Leaders of Asia 2018-19' by Economic Times, 'Scroll of Honour' by Realty Plus Magazine and India Business Group Excellence Award 2019.



Ms. Asha Kharga Non-Executive, Non-Independent Director

- MBA in Marketing from Mumbai University
- Chief Customer & Brand Officer, M&M Ltd
- Recognized as India's Top 20 Most Influential Women in Marketing & Advertising, by Business World.



Ms. Rucha Nanavati Non-Executive, Non-Independent Director

- Master in Computer Science, Illinois Institute of Technology, Chicago, IL, USA & BE- Electronics and Communication
- · Chief Information Officer, M&M Ltd
- Won Top Women in Grocery award in 2020 and CIO Powerlist award in 2022.

MLDL LEADERSHIP | MANAGEMENT



Ameet Hariani
Non-Executive Chairman



Managing Director & Chief Executive Officer

Amit Kumar Sinha



Avinash Bapat

Chief Financial

Officer



Jitesh DongaChief of Design



Parveen Mahtani Chief Legal Officer



Sudharshan KR
Chief Project
Officer



Chief People Officer



Vimalendra Singh Chief Business Officer - Residential



Viral OzaChief Marketing
Officer

Thank You

Investor Relations Contact

Mr. Rabindra Basu

Head Investor Relations Email: BASU.RABINDRA@mahindra.com

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malnindra LIFESPACES

GLOSSARY

Classification of projects is as under:

- a. Completed: projects where construction has been completed and occupancy certificates have been granted by the relevant authorities
- b. Ongoing: projects where (i) all title or development rights, or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, all land for the project has been converted for the intended use; (iii) the requisite approvals for commencement of construction have been obtained
- c. Future Phases: projects in respect of which (i) all title or development rights or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, applications have been made for conversion of use for the land for the intended use; (iii) preliminary management development plans are in place; and (iv) architects have been identified
- d. Land inventory: land in which any of the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company hold interest, but on which there is no planned development as on the date hereof

CDP	Climate Disclosure Project	MLDL	Mahindra Lifespace Developers Limited
DTA	Domestic Tariff Area	MMR	Mumbai Metropolitan Region
GRESB	Global Real Estate Sustainability Benchmark	MRDL	Mahindra Residential Developers Limited
GRI	Global Report Initiative	MSFT	Million Square Feet
IC & IC	Integrated Cities & Industrial Clusters	MWC	Mahindra World City
IFC	International Finance Corporation	MWCDL	Mahindra World City Developers Limited
IND AS	Indian Accounting Standards	MWCJL	Mahindra World City (Jaipur) Limited
M&M	Mahindra & Mahindra Limited	NCR	National Capital Region
MBDL	Mahindra Bloomdale Developers Limited	RIICO	Rajasthan State Industrial Development & Investment Corporation Ltd.
MHDL	Mahindra Happinest Developers Limited	SBTi	Science Based Target Initiative
MHPL	Mahindra Homes Private Limited	SEZ	Special Economic Zone
MIPCL	Mahindra Industrial Park Chennai Limited	TCFD	Task Force on Climate related Financial Disclosure
MIPPL	Mahindra Industrial Park Private Limited	TIDCO	Tamil Nadu Industrial Development Corporation Ltd.
MITL	Mahindra Integrated Township Limited	MLDL	Mahindra Lifespace Developers Limited