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The operating numbers mentioned in the Presentation are for the Company and its subsidiaries / joint ventures / associates engaged in the real estate business (mainly MLDL, MHPL, MBDL, MITL, MRDL, MHDL, MWCJL, MIPCL & MIPPL).

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1 MLDL Overview

Snapshot

At Glance

Stock Performance

Strengths

Strategy

Highlights – Operational & Financial

MLDL SNAPSHOT

Committed to transforming India's urban landscape through its Residential and IC&IC developments

5000+ acres 25+ years Business Verticals: Development footprint of Of Legacy **IC&IC Business** IC&IC across 3 locations Residential from 15+ countries 32.14 msft Rs. 7219 cr 3 cities Development footprint Of Residential Business **Market Capitalisation** Presence in IC&IC as on 30th Sep'22 **Business** Sustainable 90+ 19.44 msft 7 cities **Awards Urbanization Mission Completed Development** Presence in Residential in Residential Business **Business** 14800+ 500+ 100%

Green Portfolio

Mahindra® Lifespaces

Employees

217

IC&IC Clients

45

Residential Projects

Happy Residential

Customers

MLDL AT GLANCE - EVOLUTION

Progressing on our way to achieve core purpose of following triple bottom line philosophy viz., People, Planet and Profit.



Entry



- Merger
- MWC Chennai Launch



MWC Jaipur Launch



- SCM JV
- Happinest Launch



- Sumitomo JV
- TERI Partnership



- Financial Partnership
- Rights IssueOrigins Launch



- Origins Chennai Launch
- Origins Ahmedabad development
- IFC Partnership



JV with Actis to develop industrial & logistics real estate facilities

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Mahindra Group forays into real estate business as Mahindra Realty & Infrastructure Developers Limited (MRIDL)

- 2001-2002
- MRIDL and GESCO merge to form Mahindra Gesco Developers Ltd.
 Launches its first
- Launches its first large format integrated business city Mahindra World City (MWC), Chennai

2007

Launch of second World City at Jaipur

- 07 2013-2014
 - JV with SCM
 Real Estate
 (Singapore) Pvt.
 Ltd. for
 residential
 project
 development
 - Launch of new business vertical
 Happinest focused on low-

cost housing

2015-2016

- JV with Sumitomo Corp. for establishing industrial park in North Chennai.
- Partnered with TERI to set up Mahindra TERI Centre of Excellence for Sustainable Habitats

2017-2018

- Partnered with HDFC Capital
- Rights Issue of Rs. 300 cr
- Launched Industrial Clusters brand – 'ORIGINS'

2019 - 2020

- Launch of Origins Chennai
- Commenced development in Origins Ahmedabad
- Partnered with IFC for MWC Jaipur and Origins Ahmedabad

2021-2022

- Achieved milestone of 100th client at MWC Jaipur
- Launched India's first Net Zero
 Energy Residential
 Project, Mahindra
 Eden in Bengaluru



Transforming urban landscapes by creating inspiring workplaces and sustainable communities

MLDL AT GLANCE - AWARDS AND RECOGNITIONS

We have been recognized in many facets - Top Builder, Great Place to Work, Sustainability and many more

2022

1. Construction World conferred MLDL with 'India's Top Builder' award under the National category at the '17th Construction World Architect & Builder Awards 2021

- MWC in Chennai and Jaipur ranked as Leaders in the Industrial Parks Rating for SEZs by DPIIT, Government of India
- 2. Ranked as a Climate Change 'Leader' in India by CDP, an international non-profit
- 3. Bags 1st position in "Sustainability Performance Award" category in 12th edition of Corporate Governance & Sustainability Vision Awards 2022 (3rd year in a row) by ICC

2020

- MWC in Chennai and Jaipur recognized as most promising global free zones by fDi magazine
- 2. Awarded for Sustainable Performance and Corporate Social Responsibility by Indian Chamber of Commerce at Corporate Governance and Sustainability Vision Award 2020

2019

- 1. Ranked 17th in the list of **Great Places to Work in India**, in the 'Mid-sized Companies' category
- 2. MWC in Chennai received bespoke award in deployment of technology at fDi Global Free Zones of the Year 2019

2018

- 1. Ranked among the 'Top 100 Best Companies for Women in India'
- 2. 'Nova' at Mahindra World City, Chennai recognised as Low Cost Housing Apartment Project of the Year at 5th NDTV Property Awards 2018

2017

- 1. Mahindra World City recognised as **Best PPP model** at 5th Businessworld Smart Cities Conclave & Awards 2017
- 2. Received Golden Peacock Environment Management Award 2017.

MLDL AT GLANCE - SUSTAINABILITY

1st & only Indian Real Estate Company to publish a Sustainability Report

Committed to Net Zero (Energy, Water, & Waste)
Developments by 2030

100% Green portfolio since 2014

CSR Budget allocated for Environment, Education, Health & Community Development, Women Empowerment initiatives

To us green is not just a colour, it's a commitment



Recognized by CDP, TCFD, GRI & GRESB

- 1. CDP A- rank in Climate Disclosure & CDP A Rank in Supply Chain
- 2. Plan to become carbon neutral by 2040, signatory to SBTi
- 3. Ranked 1st in Asia in GRESB Public Disclosure

Mahindra TERI Center of Excellence for research on environment related activities

Founding member of voluntary Business Charter on 'Value-chain Approach to Decarbonize the Building and Construction Sector in India'

Green Army: mission to create 1 million caring citizens Launched Online module due to Covid-19

ESG Initiative:

- 1. Environment Build Ecological Capital
- 2. Social Build Social & Human Capital
- 3. Governance Build Financial Capital



1st position for Sustainability Performance



MWC Chennai is India's first certified zero waste to landfill city



India's 1st Net Zero Energy Residential Building



MWC Jaipur received C40 Stage 2 Certification



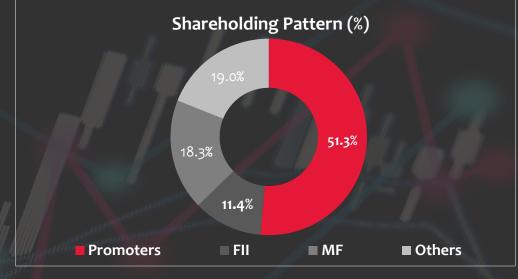
'Plaque Award' for Special Recognition in Category II - Climate Change ICAI International Sustainability Reporting Awards

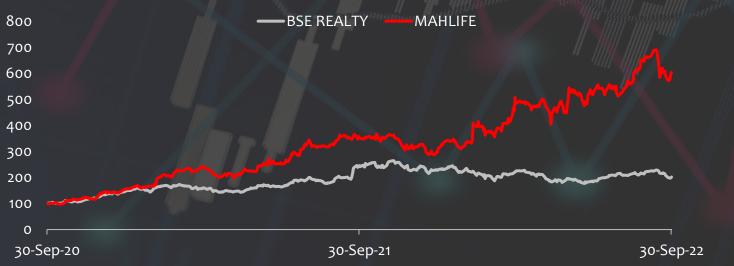


MLDL STOCK INFORMATION

As on 30th September 2022

Market Capitalization	INR 7,219 cr
Shares Outstanding	15.45 cr
Free Float	3,501 cr
ميرا Symbol (BSE) / (NSE)	532313 / MAHLIFE







MLDL STRENGTHS

Organised players likely to benefit disproportionately

Stakeholders Preferences

- Buyers' inclination towards trusted developers with a strong delivery track record
- Landowners choose to deal with organised developers with strong balance sheet
- Lenders prefer funding reputed & well governed developers

Enhanced Affordability

- low interest rates
- Rise in income level
- Increase in household savings

MahindraLifespaces

- Strong Brand & Parentage
- Access to Capital at Low Cost
- Differentiated Products & Customer Experience
- Consistent Positive Cashflows
- Good Corporate Governance
- & Transparency
- Sustainable Development

Regulatory Reforms

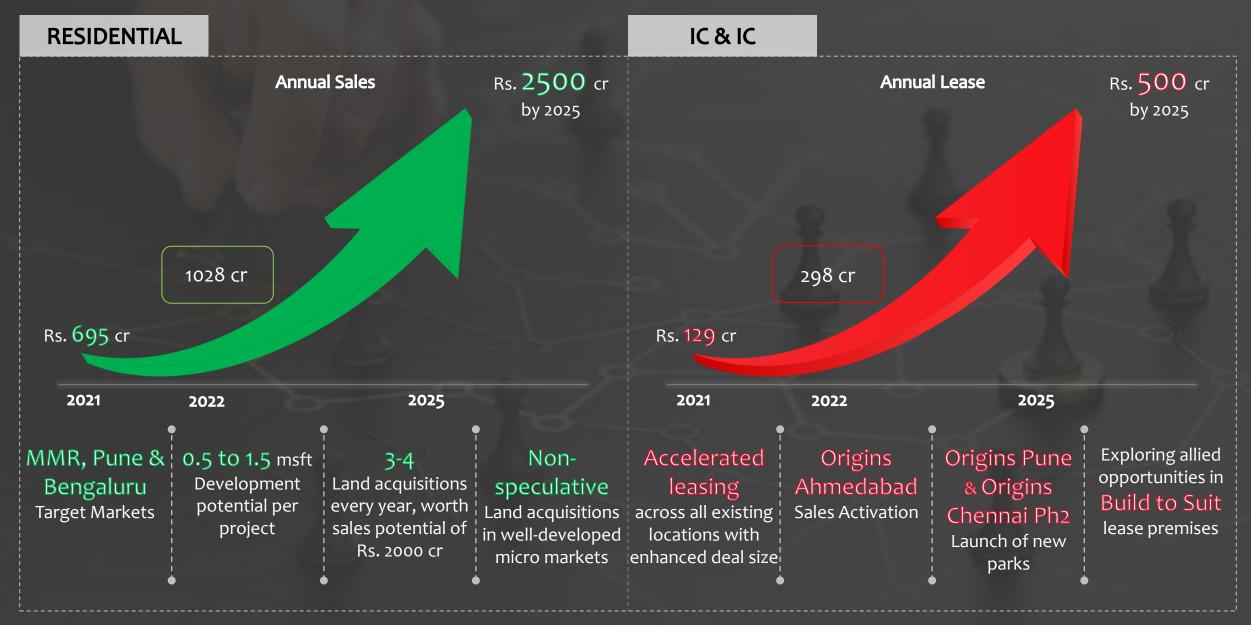
- RERA Transforming the RE landscape
 - Shift of purchasing power to buyers
 - Builder's accountable for timely delivery & quality
 - o Financial discipline & transparency
- Demonitisation: Demand significantly dominated by end consumer
- GST: Operational transparency

Government Initiatives

- Pradhan Mantri Awas Yojna Scheme
- Affordable Rental Housing Scheme
- Performance Linked Incentive Schemes



MLDL STRATEGY





MLDL HIGHLIGHTS - OPERATIONAL

Q2 FY 2023

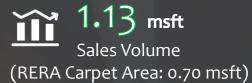
H₁ FY 2023

RESIDENTIAL*

Sales Volume
(RERA Carpet Area: 0.31 msft)



0.61 msft
Launches





Rs. 399 of Sales Value





Rs. 1001 cr



Rs. 286 cr



362 units



Rs. 557 cr Collections



757 units
Handovers

INTEGRATED CITIES & INDUSTRIAL CLUSTERS

22.3 acres leased to 9 customers for Rs. 68 cr

MWC Chennai: Leased 3 acres to 1 customers for Rs. 3 crore

MWC Jaipur: Leased 19.3 acres to 8 customers for Rs.57 crore

64.5 acres leased to 18 customers for Rs. 186 crore

MWC Chennai: Leased 3 acres to 1 customers for Rs. 3 crore

MWC Jaipur: Leased 61.5 acres to 17 customers for Rs.175 crore



Lifespaces

- All figures correspond to MLDL and associates, including JD partner share & commercial units that are part of residential development wherever applicable.
- * Includes transfer fee of Rs. 8 crore

MLDL HIGHLIGHTS – FINANCIAL

(Rs. cr, unless specified)

CONSOLIDATED RESULTS	Q2 FY23	Q1 FY23	Q2 FY22
Income from Operations	69.8	94.6	59.2
Other Income	4.0	22.8	6.5
Total Income	73.8	117.3	65.7
Profit/(Loss) Before Tax & Share in Net Profit / (Loss) of Associates	(41.1)	20.4	12.2
Share in Net Profit / (Loss) of Associates	26.8	62.8	11.7
Profit Before Tax	(14.3)	83.3	23.9
Net Profit / (Loss) for the period	(7.5)	75.7	13.2
Net Profit / (Loss) after Non-Controlling Interest	(7.7)	75.4	6.5

CONSOLIDATED RESULTS	H1 FY23	H1 FY22	FY22
Total Income	191.2	219.9	408.2
EBIDTA*	45.1	14.0	15.5
Net Profit / (Loss) after Non-Controlling Interest	67.7	(7.4)	154.5
Net Worth (excluding Non-Controlling Interest)	1,826.6	1,624.5	1,787.2
Net Debt to Equity Ratio	0.07	0.01	0.03
Cost of Debt	7.2%	6.7%	6.5%

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Introduction

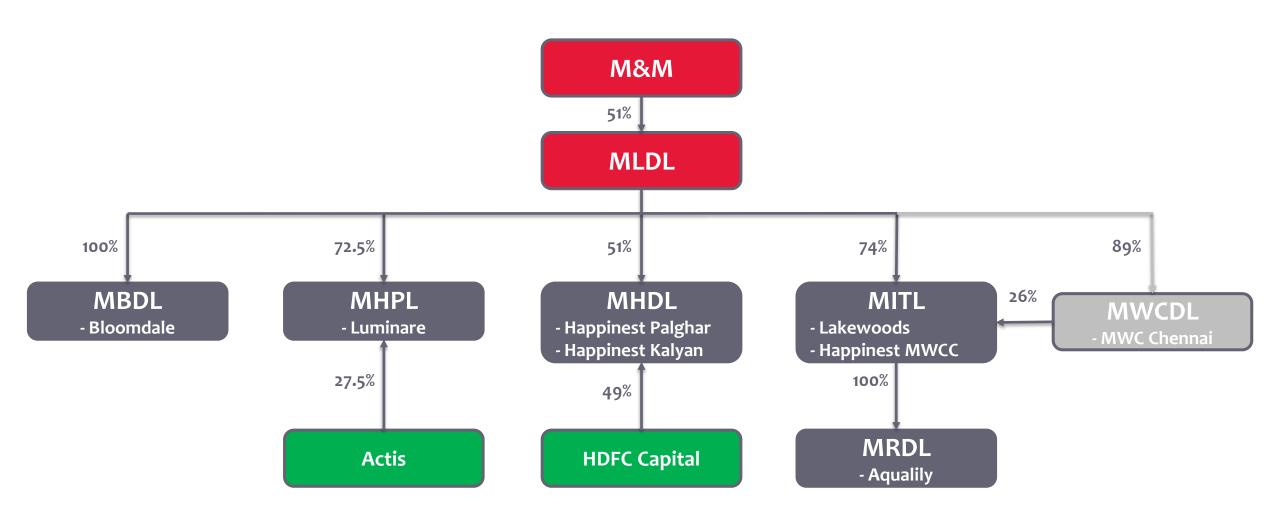
Historical Trend

Project Portfolio

Sustainable Future Cash Flows

Robust Technology

MLDL RESIDENTIAL | INTRODUCTION - STRUCTURE OVERVIEW





MLDL RESIDENTIAL | INTRODUCTION

MLDL is pioneering development of green homes and thoughtfully designed living spaces

1 Development Footprint

2 Completed Development

Ongoing and Forthcoming

Premium Residential

26.56 msft

17.75 msft

8.81 msft

Value Homes
5.58 msft

1.69 msft

3.89 msft

Total

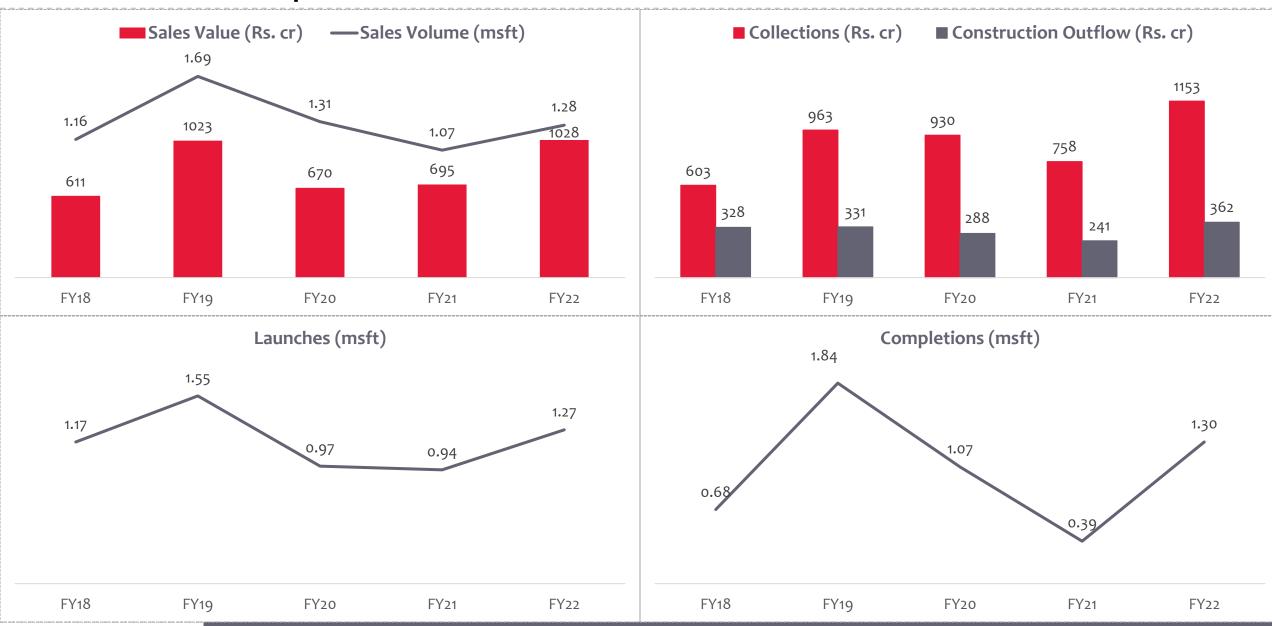
32.14 msft

19.44 msft

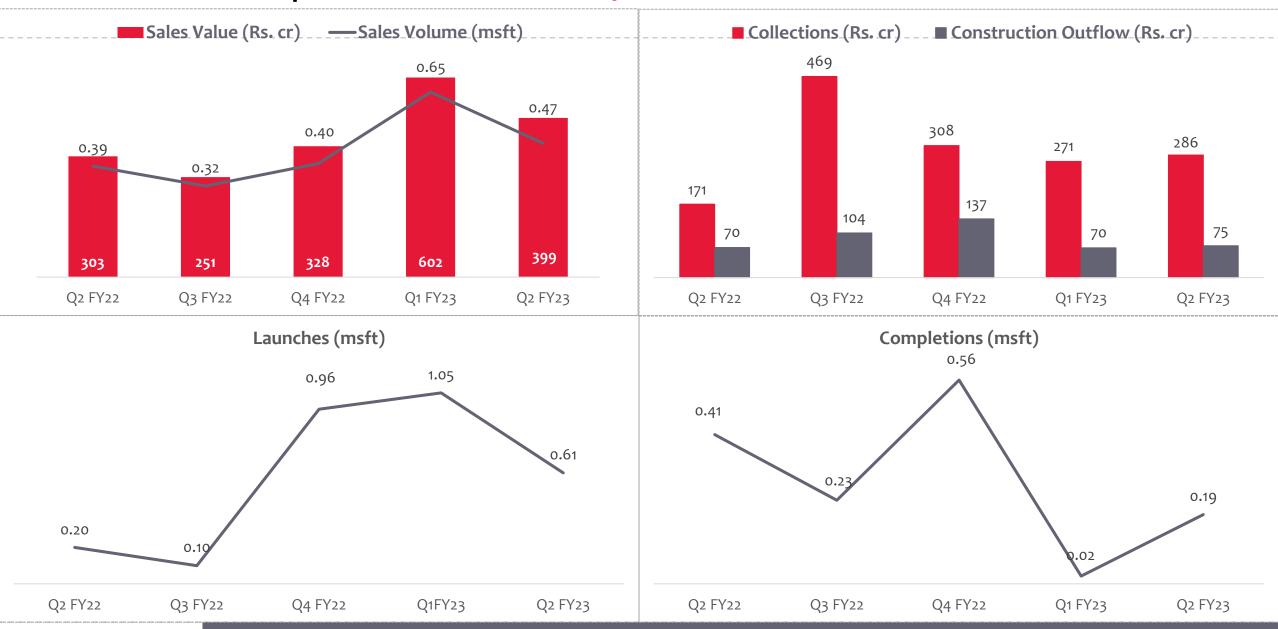
12.70 msft



MLDL RESIDENTIAL | HISTORICAL TREND - ANNUAL



MLDL RESIDENTIAL | HISTORICAL TREND - QUARTERLY



Mahindra[®] Lifespaces

Note: All figures correspond to MLDL and associates, including JD partner share & commercial units that are part of residential development wherever applicable.

MLDL RESIDENTIAL | PROJECT PORTFOLIO - ONGOING PROJECTS

Premium Residential

Location	Project Name	Total Development	Launched Development	Completed Development	Area Sold	Ongoing Development	Area Sold	Sales Value (Rs. cr)	Completion %
		A	В	C	of C	D	of D	of D	of D
	Roots	0.14	0.14	0.00	NA	0.14	0.14	177	87%
MMR	Vicino	0.26	0.27	0.00	NA	0.27	0.24	425	79%
IVIIVIT	Alcove #	0.39	0.39	0.00	NA	0.39	0.14	197	43%
	Meridian (Alibaug)	0.16	0.03	0.03	0.03	0.00	0.01	12	77%
Pune	Centralis	0.34	0.34	0.16	0.16	0.18	0.18	113	65%
rune	Nestalgia phase 1	0.53	0.26	0.00	NA	0.26	0.19	139	18%
NCR	Luminare #	1.20	1.21	0.77	0.77	0.44	0.23	315	16%
Nagpur	Bloomdale	1.55	1.57	1.15	1.15	0.42	0.39	199	84%
Bengaluru	Eden Kanakpura Ph1	0.79	0.40	0.00	NA	0.40	0.38	271	27%
Chennai	Aqualily	1.58	1.51	1.35	1.35	0.16	0.02	11	48%
Chemiai	Lakewoods	0.90	0.47	0.28	0.28	0.19	0.01	3	11%
	TOTAL	7.84	6.59	3.74	3.74	2.85	1.93	1861	53%

Value Homes

Location	Project Name	Total Development	Launched Development	Completed Development	Area Sold	Ongoing Development	Area Sold	Sales Value (Rs. cr)	Completion %
		A	В	С	of C	D	of D	of D	of D
	Happinest Palghar Ph 2	0.36	0.18	0.00	NA	0.18	0.12	44	39%
MMR	Happinest Kalyan 1	0.84	0.84	0.00	NA	0.84	0.73	404	69%
	Happinest Kalyan 2	1.09	0.71	0.00	NA	0.71	0.17	84	24%
Pune	Happinest Tathawade	1.19	0.74	0.00	NA	0.74	0.50	291	21%
Chennai	Happinest MWCC	0.41	0.21	0.00	NA	0.21	0.21	78	26%
	TOTAL	3.89	2.68	0.00	0.00	2.68	1.73	902	37%



MLDL RESIDENTIAL | PROJECT PORTFOLIO - FORTHCOMING PROJECTS

Future Phases of Ongoing Projects

Location	Project Name	Estimated Saleable Area (msft)
	Meridian (Alibaug)	0.13
MMR	Happinest Palghar Ph 2	0.18
	Happinest Kalyan 2 Ph 2	0.38
Pune	Nestalgia (Pimpri, Pune)	0.27
Pulle	Happinest Tathawade	0.45
Bengaluru	Eden	0.39
	Aqualily	0.07
Chennai	Lakewoods	0.43
Happinest MWCC		0.20
TOTAL		2.50

New Projects

Location	Project Name	Estimated Saleable Area (msft)
MAAAD	New Project (Dahisar) #	0.86
MMR	New Project (Kandivali)	1.70
Pune	New Project (Pimpri, Pune)	2.14
TOTAL		4.70

7.20 msft
Total Forthcoming Projects Area

5.72 msft
Forthcoming in Mid-Premium Residential

1.48 msft
Forthcoming in Value Homes



MLDL RESIDENTIAL | PROJECT PORTFOLIO - READY TO MOVE INVENTORY

Location	Project Name	Company	Balance units to sell
NCR	Luminare	MHPL	1
Pune	Centralis	MLDL	2
Chennai	Lakewoods	MITL	1
Chemia	Aqualily	MRDL	2
	Happinest Boisar	MLDL	55
MMR	Meridian (Alibaug)	MLDL	6
	Happinest Palghar 1	MHDL	87
	154		

Happinest Boisar



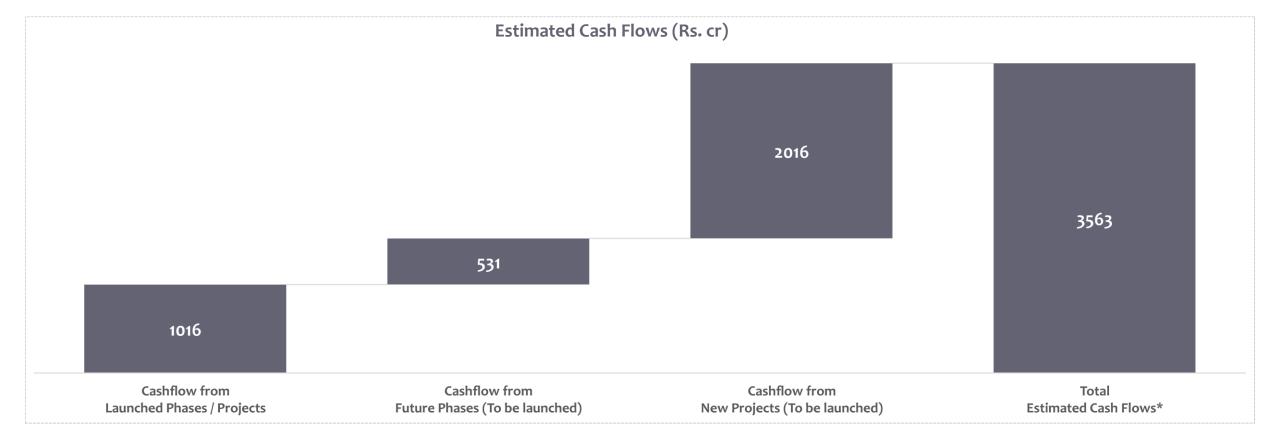
Meridian (Alibaug)



Happinest Palghar 1



MLDL RESIDENTIAL | SUSTAINABLE FUTURE CASH FLOWS



Launched Phases / Projects	Value (Rs. cr)
Sold Units & Estimated Sales ^	4080
Less: Amount Collected of Sold Units	1374
Less: Estimated Construction Cost #	1690
Net amount to be collected	1016

Future Phases (To be launched)	Value (Rs. cr)
Estimated Sales ^	1443
Less: Estimated Construction Cost #	912
Net amount to be collected	531

New Projects (To be launched)	Value (Rs. cr)
Estimated Sales ^	5102
Less: Estimated Construction Cost #	3086
Net amount to be collected	2016
Total	3563



MLDL RESIDENTIAL | ROBUST TECHNOLOGY

nPulse

- Project Life Cycle Management (Integrated with SFDC & SAP)
- Budget Management
- Schedule Management
- Resource Planning
- Quality





SAP HANA

- ERP
- Financials
- Taxation
- Budget Management
- MM & Procurement

SFDC

- Lead and Customer Management
- Demands & Collections
- Customer Communication
- Customer Connect & Feedback
 (MLIFE Mobile App, Menu based Chatbots)
- Reporting & Dashboards

HappiEdge (Integrated with SFDC)

Channel Partner Connect

SELL.DO & IRIS

Customer Acquisition
 (Lead & Opportunity Management, Landing Pages,
 Social Media Handles, Property Portals)



salesforce

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MLDL IC & IC **MLDL Overview** Introduction **MLDL** Residential In Detail Land Inventory MLDL IC & IC **MLDL Financials** MLDL Leadership

MLDL IC & IC | INTRODUCTION

Pioneer in this business with PAN India presence across Golden Quadrilateral and Delhi-Mumbai Industrial Corridor

Integrated Cities

MWC Chennai

- 60 kms from city, Partnership with TIDCO
- Gross Area: 1524 acres

MWC Jaipur

- 20 kms from city, Partnership with RIICO
- Company owns an IT Park named 'eVolve'
- Gross Area: 2913 acres

Industrial Clusters

Origins Chennai

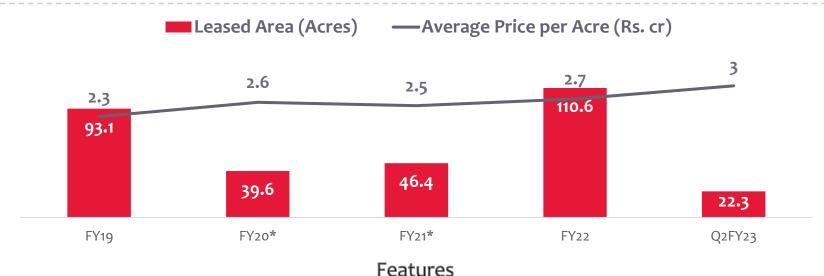
- 35 kms from city, Partnership with Sumitomo
- Gross Area: 289 acres

Origins Ahmedabad

- 75 kms from city, Partnership with IFC
- Gross Area: 340 acres

Origins Pune (Forthcoming)

- Gross Planned Area: 500 acres
- Land acquisition stage





EXISTING ECOSYSTEM OF MARQUEE CUSTOMERS



CO-LOCATED RESIDENTIAL SPACES WITH SOCIAL INFRASTRUCTURE



PARTNERSHIP WITH GOVERNMENT



BUSINESS SUPPORT SERVICES



PLUG 'N' PLAY
INFRASTRUCTURE



SUSTAINABLE AND SMART



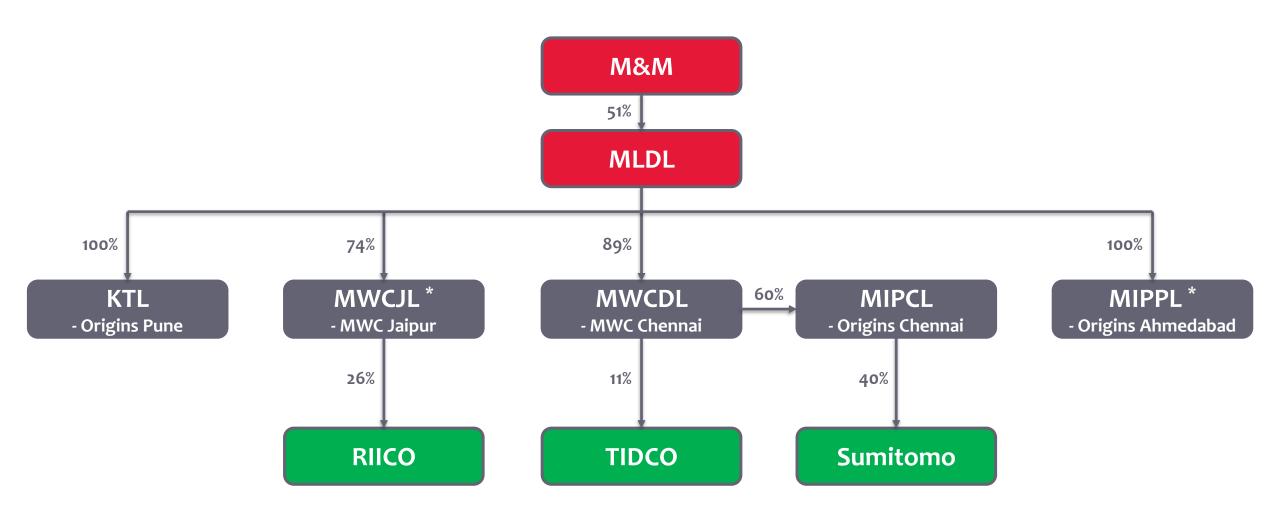
ACCESS TO SKILLED WORKFORCE



HASSLE FREE TRANSACTION

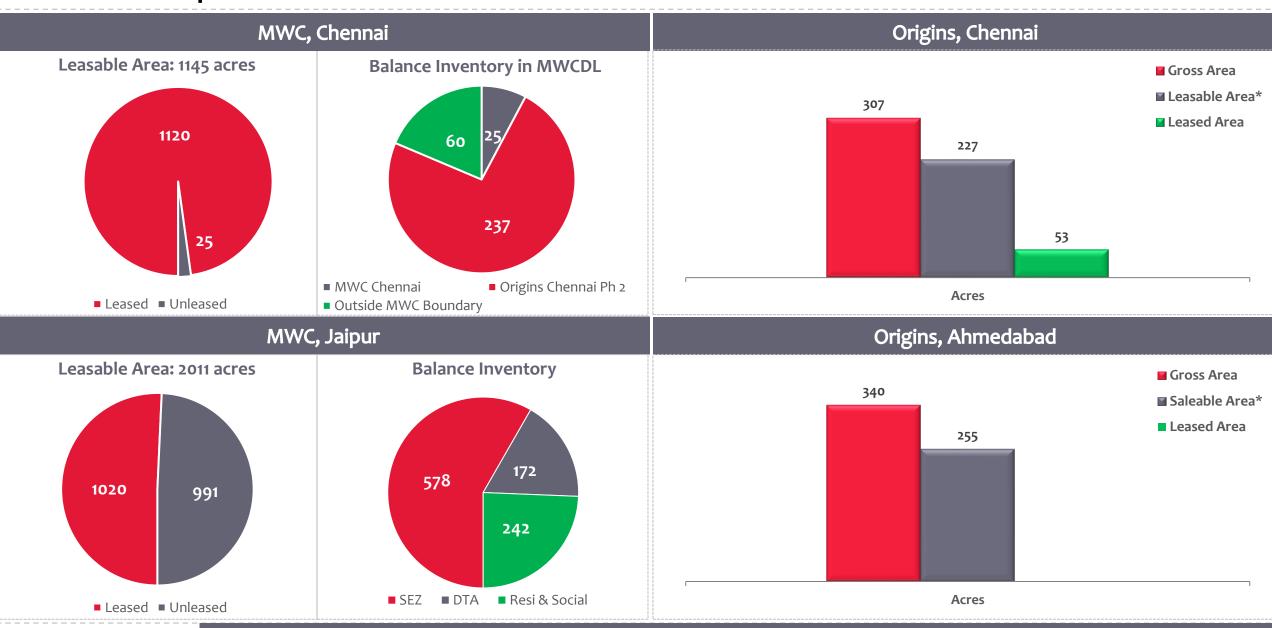


MLDL IC & IC | INTRODUCTION - STRUCTURE OVERVIEW





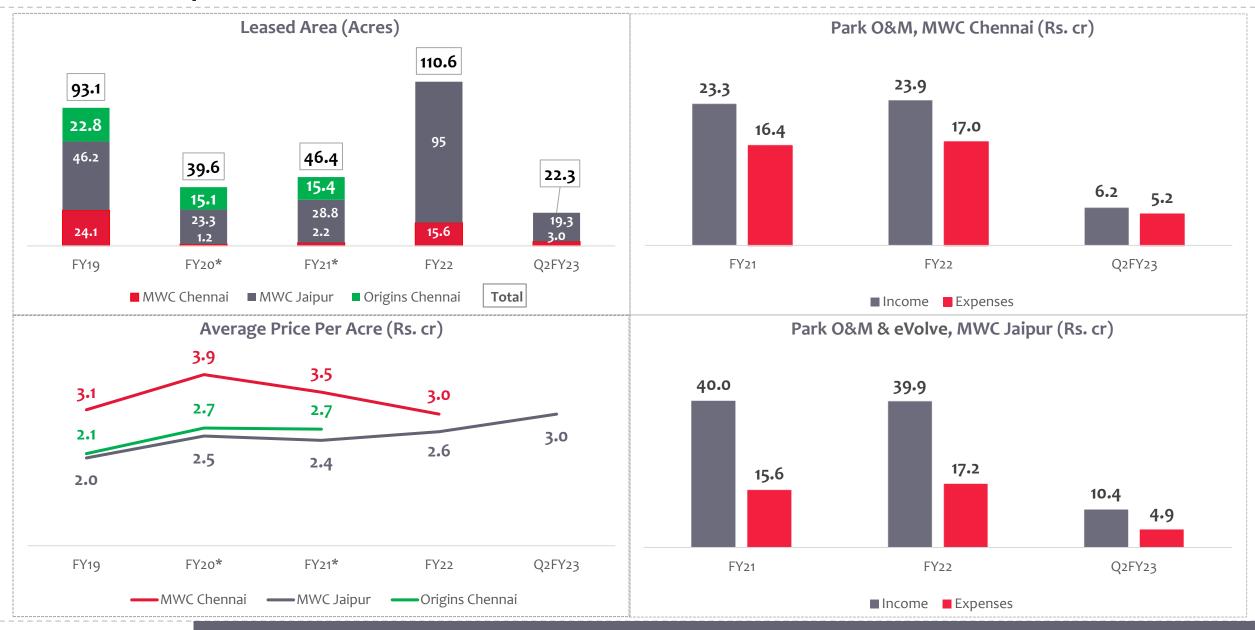
MLDL IC & IC | IN DETAIL



MahindraLifespaces

ORIGINS PUNE is forthcoming with gross planned area of 500 acres; currently in land acquisition stage.

MLDL IC & IC | DETAILS





^{*} For MWC Chennai, it does not include sales outside MWC boundaries (FY20: 3 acres, FY21: 9.2 acres)

MLDL IC & IC | MARQUEE CLIENTELE

MWC Chennai

83 customers (69 operational)

















Infosys*













Infosys Campus







Central Avenue



Metlife





MWC Jaipur

127 customers (71 operational)





Origins Chennai

7 customers (2 operational)





NISSEI

Yammar



USUI Susira



Nissei Electric



Origins Ahmedabad

NH Access



Under Construction Site



Under Construction Site





MLDL | LAND INVENTORY - ASSETS WITH DEEP VALUE

Land Name	Location	Gross Area (acres)	Development Plan #
Ghodbundar Road, Thane	MMR	68	Planned as Mixed-use Development. Under approvals.
Murud, Raigad	MMR	1291	Under study & evaluation stage.
Pune	Pune	500 *	Planned to be developed as Origins, Pune. Under land aggregation stage to ensure contiguity.
MWC Chennai (Residential Zone)	Chennai	100	25 acres land proposed to be converted for Industrial use. Balance to be monetized through residential development / plotted & outright leasing.
MWC Chennai (Outside Boundary Land)	Chennai	60	Planned as land sale.
Gummidpundi (Origins Chennai Ph 2)	Chennai	225 *	Under land aggregation stage to ensure contiguity.
TOTAL		2244	



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MLDL Financials **MLDL Overview Consolidated Results** MLDL Residential **Segment Performance** MLDL IC & IC **MLDL Financials** MLDL Leadership

MLDL FINANCIALS | CONSOLIDATED RESULTS - PROFIT & LOSS

PROFIT & LOSS STATEMENT	Q2 FY23	Q1 FY23	Q2 FY22	H1 FY23	H1 FY22
Income from Operations	69.8	04.6	50.3	164.3	207.5
Other Income	-	94.6 22.8	59.2 6.5	26.8	207.5
Total Revenues	4.0 73.8	117.3	65.7	191.2	12.5 219.9
Total Nevenues	75.0	117.5	05.7	191.2	219.9
Operating Expenses	64.8	82.8	5.7	147.6	142.9
Employee Remuneration & Benefits	20.7	21.3	23.3	42.0	46.1
Finance Costs	2.5	1.8	5.4	4.3	6.7
Depreciation & Amortisation	3.2	2.4	1.4	5.7	2.9
Administration & Other Expenses	23.7	22.5	17.7	46.1	30.1
Total Expenditure	114.9	130.7	53-5	245.6	228.6
Exceptional Items	-	33.8	-	33.8	-
Profit from Ordinary Activities before Tax & Share in Net Profit / Loss of Associates	-41.1	20.4	12.2	-20.6	(8.7)
Share in Net Profit / (Loss) of Associates	26.8	62.8	11.7	89.6	13.2
Profit from Ordinary Activities before Tax	-14.3	83.3	23.9	69.0	4.5
Less: Provision for Current Taxation	0.8	0.9	2.2	1.6	3.2
Less : Provision for Deferred Taxation	-7·5	6.7	8.5	-0.8	2.1
Net Profit for the period	-7.5	75.7	13.2	68.2	(0.8)
Less: Minority Interest	0.2	0.3	6.7	0.5	6.5
Net Profit / (Loss) after Taxes and Minority Interest	-7-7	75.4	6.5	67.7	(7.4)



MLDL FINANCIALS | CONSOLIDATED RESULTS - BALANCE SHEET

EQUITY & LIABILITIES	Q2 FY23	FY22
Equity Share Capital	154.6	154.5
Other Equity	1,672.0	1,634.0
Networth	1,826.6	1,788.5
Non-Controlling Interest	49.5	49.1
Financial Liabilities		
(i) Borrowings	60.1	60.1
(ii) Lease Liabilities	1.5	3.0
(iii) Other Financial Liabilities	1.8	1.8
Provisions	4.5	4.3
Deferred Tax Liabilities (Net)	-	-
Other Non-Current Liabilities	-	-
Non-Current Liabilities	68.0	69.2
Financial Liabilities		
(i) Borrowings	270.6	220.4
(ii) Lease Liabilities	2.9	2.8
(iii) Trade Payables	156.0	173.3
(iv) Other Financial Liabilities	39.7	36.2
Other Current Liabitilies	898.4	670.4
Provisions	12.7	12.3
Current Tax Liabilities (Net)	15.5	15.2
Current Liabilities	1,395.8	1,130.6
Liabilities associated with Assets Held for Sale	-	-
TOTAL	3,339.9	3,037.4

ASSETS	Q2 FY23	FY22
Property, Plant and Equipment	15.7	11.8
Right of Use Assets	4.2	5.6
Capital Work-In-Progress	0.2	3.4
Investment Property	19.7	20.0
Goodwill and Other Intangible Assets	66.2	66.1
Financial Assets		
(i) Investments	708.0	622.3
(ii) Trade Receivables	-	-
(iii) Loans	4.4	4.4
(iv) Other Financial Assets	16.3	15.4
Deferred Tax Assets (Net)	79.7	78.9
Other Non Current Tax Assets	82.7	73.0
Non Current Assets	997.0	900.9
Inventories	1,746.4	1,441.9
Financial Assets		
(i) Investments	103.4	0.0
(ii) Trade Receivables	71.4	91.9
(iii) Cash and Cash Equivalents	76.7	198.4
(iv) Bank Balances other than (iii) above	23.0	27.1
(v) Loans	93.9	77.0
(vi) Other Financial Assets	18.1	51.0
Current Tax Assets (Net)	-	0.0
Other Current Assets	210.1	249.3
Current Assets	2,342.9	2,136.6
TOTAL	3,339.9	3,037.4



MLDL FINANCIALS | SEGMENT PERFORMANCE

SECAMENT DESIGNES	Reside	ential	IC & IC		
SEGMENT RESULTS	Q2 FY23	H1 FY23	Q2 FY23	H1 FY23	
Area Sold (msft) / Land Leased (acres)	o.47 msft	1.13 msft	22.3 acres	64.5 acres	
Sales / Lease Income	399	1001	68	186	
Income from Operation	71	174	128	267	
Other Income	5	29	2.3	3	
Total Income	76	202	131	269	
Cost of Sales	69	161	61	97	
Gross Margins (%)	3%	7%	52%	64%	
Less other Operating Expenses	44	88	8	14	
EBIDTA (excluding Other Income)	-42	-75	59	155	
Less Interest and Depreciation	6	11	14	24	
Add Exception Item - Gain / (Loss)	-	34	-	-	
Less Provision for Tax	-6	-26	12	34	
PAT (after Non-Controlling Interest)	-35	-8	27	75	
PAT Margin (%)	-50%	-4%	21%	28%	
Net worth \$	1,508		908		
Net Debt [#]	-27		317		
Net Debt to Equity Ratio	-0.02 0.35		·35		

Note: Above details are provided for better understanding of the performance of Residential & Industrial business of the Company and are not prepared in accordance with any Accounting Standards. The financial figures are not prepared or reviewed by independent auditor. Due care has been taken in compilation of the same by Management.



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MLDL LEADERSHIP | MANAGEMENT





















MLDL LEADERSHIP | DIRECTORS



Mr. Ameet Hariani (Chairman and Non-Executive-Independent Director)

- Holds master's degree in Law from the Mumbai University
- Director of Capricon Realty, Batliboi Ltd. and Ras Resorts.
- Member of Bombay Incorporated Law Society; Law Society of England & Wales; Law Society of Singapore; Bar Council of Maharashtra; Bombay Bar Association.



Ms. Asha Kharga (Non-Executive, Non-Independent Director)

- MBA in Marketing from Mumbai University
- Chief Customer & Brand Officer, M&M Ltd
- Recognised as India's Top 20 Most Influential Women in Marketing & Advertising, by Business World



Mr. Arvind Subramanian (MD & CEO)

- B.Tech, from IIT, Madras and MBA from IIM, Ahmedabad
- Joined Mahindra Group as Chief Executive Officer of Mahindra Happinest in 2018
- Frequent speaker at industry events and conferences, has authored several op-eds, articles and reports on 'Digital India', the 'Next Billion Consumers' and 'Future of Real Estate'



Ms. Rucha Nanavati (Non-Executive, Non-Independent Director)

- Master in Computer Science, Illinois Institute of Technology, Chicago, IL, USA and BE- Electronics and Communication
- Chief Information Officer, M&M Ltd
- Won Top Women in Grocery award in 2020 and CIO Powerlist award in 2022



Dr. Anish Shah (Non-Executive, Non Independent Director)

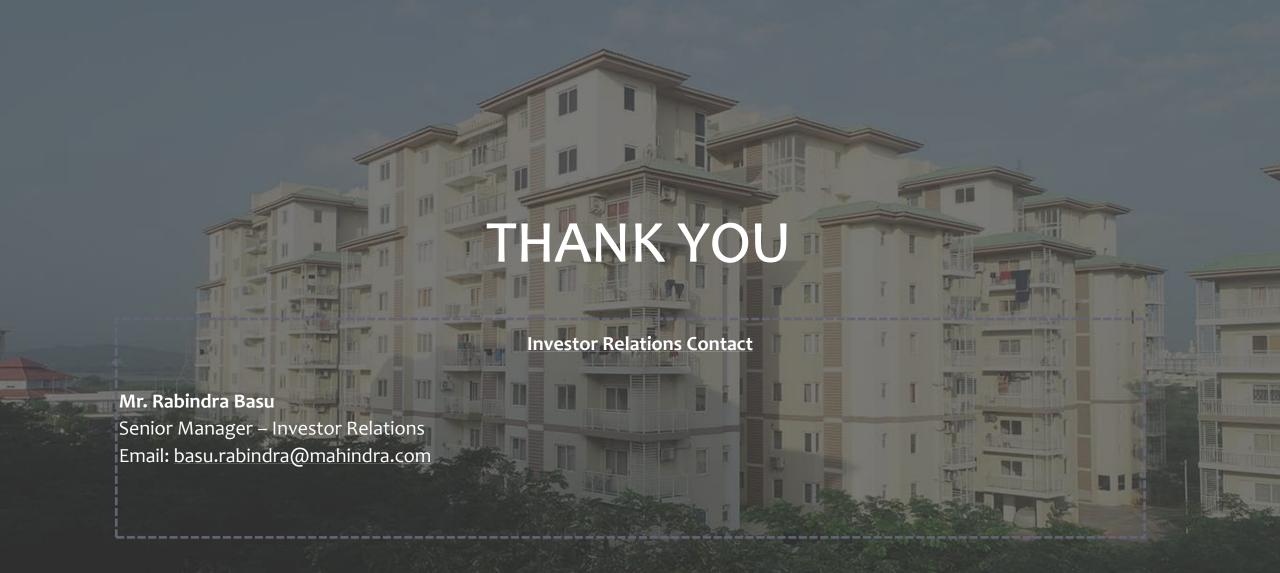
- Ph.D. Carnegie Mellon's Tepper Business School, Masters degree from Carnegie Mellon and MBA - IIM-Ahmedabad
- Managing Director and CEO, Mahindra & Mahindra Ltd.
- Former President and Chief Executive Officer of GE Capital India



Ms. Amrita Chowdhury
(Non-Executive, Independent Director)

- B.Tech. IIT Kanpur, MS UC Berkeley, MBA - Carnegie Mellon - Tepper Business School
- Director of Gaia, an Urban Tech firm providing insights-as-a-service for Smart Sites and Smart Cities.
- Holds 7 US patents for semi-conductor manufacturing. Author of two books.





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CIN L45200MH1999PLC118949
5th Floor, Mahindra Towers, Worli, Mumbai - 400 018.
Tel: 022 6747 8600/6747 8601 | Fax: 022 2497 5084

GLOSSARY

Classification of projects is as under:

- **a. Completed:** projects where construction has been completed and occupancy certificates have been granted by the relevant authorities
- b. Ongoing: projects where (i) all title or development rights, or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, all land for the project has been converted for the intended use; (iii) the requisite approvals for commencement of construction have been obtained
- c. Forthcoming: projects in respect of which (i) all title or development rights or other interest in the land is held either directly or indirectly by the Company/subsidiaries Company/joint ventures of Company/consolidated partnership firms of the Company; (ii) if required, applications have been made for conversion of use for the land for the (iii) preliminary intended use: management development plans are in place; and (iv) architects have been identified
- d. Land inventory: land in which any of the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company hold interest, but on which there is no planned development as of the date hereof

CDD	Climate Diades was Durient
CDP	Climate Disclosure Project
DTA	Domestic Tariff Area
GRESB	Global Real Estate Sustainability Benchmark
GRI	Global Report Initiative
IC & IC	Integrated Cities & Industrial Clusters
IFC	International Finance Corporation
IND AS	Indian Accounting Standards
KTL	Knowledge Township Limited
M&M	Mahindra & Mahindra Limited
MBDL	Mahindra Bloomdale Developers Limited
MHDL	Mahindra Happinest Developers Limited
MHPL	Mahindra Homes Private Limited
MIPCL	Mahindra Industrial Park Chennai Limited
MIPPL	Mahindra Industrial Park Private Limited

MITL	Mahindra Integrated Township Limited
MLDL	Mahindra Lifespace Developers Limited
MMR	Mumbai Metropolitan Region
MRDL	Mahindra Residential Developers Limited
MSFT	Million Square Feet
MWC	Mahindra World City
MWCDL	Mahindra World City Developers Limited
MWCJL	Mahindra World City (Jaipur) Limited
NCR	National Capital Region
RIICO	Rajasthan State Industrial Development & Investment Corporation Ltd.
SBTi	Science Based Target Initiative
SEZ	Special Economic Zone
TCFD	Task Force on Climate related Financial Disclosure
TIDCO	Tamil Nadu Industrial Development Corporation Ltd.